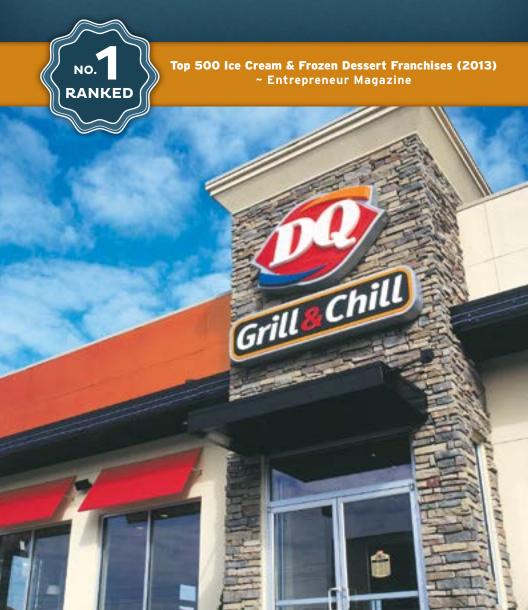
It's never been a better time to

Franchise with DQ°



WE'VE GOT A LOT GOING FOR US

95%

CONSUMER BRAND RECOGNITION

More than
4.3
million

PASSIONATE & LOYAL BLIZZARD® FAN CLUB MEMBERS



GREAT MARKETS AVAILABLE



R_{No.}1

2013 Ranking in Entrepreneur Magazine's "Top 500 Ice Cream & Frozen Dessert Franchises" **%**_{No.**2**}

Ranking in Huffington Post's "2012 America's Favorite Fast Food Chains" **7** TOP **10**

CNNMoney 2011 "10 Great Franchise Bets"

A STORY OF SWEET SUCCESS

For more than 75 years, the DQ® system's recipe for success has been simple. It's been a combination of hardworking people who own and operate restaurants, and great-tasting food and tempting treats served in our establishments.

Our phenomenal story began with the 10-cent sale of a then unnamed product on August 4, 1938, in Kankakee, Illinois. A father and son partnership in Green River, Illinois, had been experimenting with a soft frozen dairy product for some time. They contacted Sherb Noble, a good friend and customer, who agreed to run the "all you can eat" trial sale at his walk-in ice cream store. Within two hours, he dished out more than 1,600 servings of the new dessert.

Although much has changed in the world and in the DQ® system through the years, one constant has remained: DQ® restaurants are still, and always have been, the place to find kids' sports teams celebrating a victory, business people on their lunch break and families taking time out to enjoy great food and soft serve treats. And success for the DQ® system is as simple today as it was in 1940. Satisfied customers lead to successful restaurants.

1940 FIRST DAIRY QUEEN® STORE OPENS IN JOLIET, ILLINOIS.

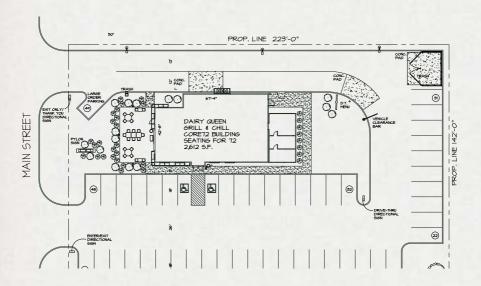








DQ Grill & Chill®





What's on the menu?

Lunch and dinner are done right with delicious, unique food items, like made-to-order quarter- and half-pound GrillBurgers™, chicken strip basket, DQ® Bakes!™ Hot Sandwiches and Snackmelts as well as our hard to resist DQ® soft serve favorites - like our signature Blizzard® Treats, MooLatte® frozen blended coffee beverages, DQ Bakes!™ Hot Desserts, DQ® Cakes and our select Orange Julius® beverages.

Prototypical Core 72 Site Plan

Square Footage	2,612
Seats	72
Minimum Lot Size	29,670
Minimum Frontage	129′
Site Work	\$130,000-\$400,000
Site Work	
	\$420,000-\$500,000

Construction & Equipment Total (without land or working capital)\$1,030,000-\$1,430,000

*See franchise disclosure document for total estimated initial investment.



A Welcoming Atmosphere

Welcome guests with a stylish décor that sets a DQ® location apart from the typical quick-service restaurant. The restaurant features a modern open-air grill, separate "Grill" and "Chill" sections, comfortable booths, large wooden tables, warm lighting and music. Seat 72 guests inside and 20 on an attractive outdoor patio.

WHY FRANCHISE WITH DQ®?

Advantages



Strong customer loyalty



Opportunities across multiple dayparts



Industry-leading franchise support



Major US markets available for development

- World famous DQ® treats, tasty food offerings, and Orange Julius® smoothies
- Sales opportunities across multiple dayparts
- Vast experience in the design and construction of restaurants
- Management and employee training programs
- Strong brand presence with over 4,400 domestic locations and 6,400 locations worldwide

- Strong customer loyalty and relationship with the brand
- Modern restaurant image and menu in our DQ Grill & Chill®, DQ® Dairy Queen®, and DQ® Orange Julius® mall locations
- Industry-leading franchise support, including supply chain, development, operations, marketing and training

Corporate Support

Our corporate mission is to help our franchisees grow their sales and profits. We have a team of people in every functional area working hard to help you accomplish this goal.

Go to DQ.com and click on Franchise With Us to request more information →

WHERE DO WE GO FROM HERE?

Our franchising and store development process averages nine months from inquiry to store opening, depending mostly on real estate selection and the franchisee's motivation.

Process

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STEP 1: Request information

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STEP 2: Research and due diligence

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STEP 3: Application process

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STEP 4: Store construction and management training

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STEP 5: Open your DQ Grill & Chill® location!

Numbers: DQ Grill & Chill®

Franchise Fee: \$35,000 Royalty Fee: 4%

Marketing Fee: 5 - 6%

Term: 20 years

Estimated Initial Investment: \$1,077,225 - \$1,833,125

Liquid Capital Requirement: \$400,000 Net Worth Requirement: \$750,000

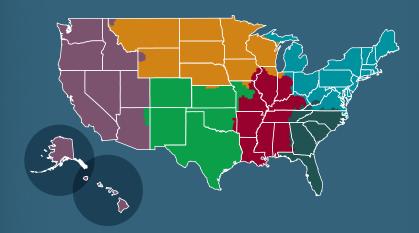
Certified DQ® Managers: 3 Building Size: 2,612 sq ft Lot Size: 29,670 sq ft



to request more information \Rightarrow



GET STARTED



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www.DQ.com

This is not an offer to sell a franchise. An offer can only be made by prospectus.

Minnesota Franchising Registration File No. F-2925, File No. F-1869

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